PROCEDURES FOR USING AIR FORCE REGIONAL ENERGY SAVINGS PERFORMANCE CONTRACTS (RESPC) AND ASSOCIATED TASK ORDERS

November 2002

The Air Force Civil Engineer Support Agency (AFCESA) has assisted six (6) Regional Contracting Offices award six Air Force Regional ESPC contracts. These contracts afford Air Force activities in all 50 states and some overseas areas (Osan and Kunsan Korea) access to an Air Force RESPC. (Map Attachment 1)

AFCESA is the gatekeeper for a base wanting to participate in a RESPC. The Regional Contracting Officer (RCO) will delegate ordering authority to other contracting offices within their region after AFCESA has approved the base's participation. Following the procedures below is required to obtain and keep the authority to use an Air Force RESPC. These procedures are applicable for initial acceptance into a RESPC and the issuance of every task order under that ESPC.

NOTE: The agreement between the RCO and AFCESA/CESM is that AFCESA will handle as much of the interface/questions with the installations as possible. This is to reduce the overhead/workload on the RCO. Please contact the AFCESA/CESM POCs listed below **before** contacting the RCO. Direct mailing of certain documentation to the RCO is indicated to facilitate and speed the process of getting work done, not to put additional work on the regional office.

WHO WHAT

Installation Contracting Officer and Civil Engineer The first step to accessing a RESPC is for the contracting office to forward a request (coordinated with the Base Civil Engineer and Contracting Squadron Commander) to HQ AFCESA/CESM, 139 Barnes Drive Suite 1, Tyndall AFB FL, 32403-5319. The request should indicate interest in using the Air Force RESPC and request delegation of ordering authority for the designated contracting officer(s) (Sample – Attachment 2). Request should include the civil engineer and contracting POCs and their alternates. Within base civil engineers the primary POC is typically the Base Energy Manager, the alternate may be anyone familiar with ESPC concepts and policies. The primary and alternate contracting POCs should be the contracting officer(s) (CO) and the buyer/administrator responsible for issuing and administering RESPC task orders for the base. The CO must have a warrant sufficient enough to sign task orders. It is advisable to request ordering authority for two CO personnel. For each person identified, the request should provide address, phone number (DSN and Commercial), Fax number, e-mail address and dates and the date they received ESPC training.

HQ AFCESA/CESM

Schedule and conduct ESPC training for installation contracting and engineering personnel (training by satellite conducted by AFCESA). After training is complete, send memorandum to Regional Contracting Officer (RCO) advising that personnel have been trained in ESPC concepts. This memorandum shall identify the contracting Officer(s) that should be delegated ordering authority.

Regional Contracting Officer

Send memorandum delegating ordering authority (Sample Attachment 3) to the requesting installation contracting office with a copy to AFCESA/CESM. A copy of these procedures and the regional contract will be provided with each letter of delegation.

NOTE: HQ AFCESA/CESM is responsible for assuring the Installation Contracting Officer signs delegation letter.

Installation Contracting Officer

Signs letter accepting delegation of ordering authority and returns to RCO with a copy faxed to AFCESA/CESM, DSN 523-6219.

HQ AFCESA/CESM

Records acceptance of delegation.

Installation Contracting Officer

Once the delegation of ordering authority has been accepted and returned to the RCO, the Contracting Officer may invite the ESCO to the base for a kick-off meeting to discuss the base's requirements. At this initial meeting, or at a future date, the Contracting Officer may direct the ESCO, by letter, to perform a Phase I – Preliminary Site Survey. Applicable wage decisions (wage rates) should be an attachment to this letter. The CO will provide AFCESA/CESM a copy of all letters directing Phase I work. It is recommended that the Best Business Practices (Attachment 4) be discussed at the kick off meeting. These are provided as recommendations to help the installation implement an ESPC. These suggestions will help in translating the requirements and applying the lessons learned toward achieving a successful ECM

NOTE: AFCESA/CESM is responsible for answering all questions related to getting the ESCO started. Please direct all questions to AFCESA/CESM.

ESCO

Will conduct a preliminary site survey and deliver four (4) copies of the Phase I Report to the installation's contracting officer and provide one (1) copy to AFCESA/CESM. The Phase I Report shall only address those buildings/facilities authorized by the Contracting Officer for a Phase I study.

AFCESA/CESM, Installation Contracting and Engineering

Review and discuss each Phase I Report. After the civil engineers review and approve the Phase I report, the contracting officer will request approval from AFCESA/CESM to proceed to Phase II and request AFCESA assign a task order tracking number. **Do not direct the ESCO to proceed with Phase II until informed that contract capacity exists and a tracking number is assigned.**

NOTE: AFCESA/CESM will review all Phase I Reports and provide the results to the contracting officer, civil engineer and MAJCOM. The review will only be cursory unless the base (CO or CE) requests a detailed analysis of the report.

HQ AFCESA/CESM

Notify RCO of potential investment for the task order. In coordination

with the RCO, determine if there is sufficient contract capacity to permit the base to proceed to Phase II. Notify requesting installation contracting officer of whether contract capacity is available or not available, assign the Phase II tracking number and authorize the base to proceed to Phase II.

Installation Contracting Officer

Once authorized to proceed to Phase II, direct the ESCO in writing to perform a Phase II – Facility Energy Audit and Economic Analysis. (Updated wage decisions should be an attachment to the letter directing the ESCO to initiate Phase II work.) Provide AFCESA/CESM a copy of all letters directing Phase II work.

NOTE: If a Phase I is determined unnecessary, provide a letter of request to AFCESA/CESM outlining project scope and estimated dollar investment required, and request assignment of a tracking number and authorization to go directly to Phase II. Do not proceed to Phase II until authorization is granted.

ESCO

Will conduct a facility energy audit and economic analysis and deliver four (4) copies of the Phase II Report to the installation's contracting officer and two (2) copies to AFCESA/CESM ((1) hard copy and (1) disk copy).

AFCESA/CESM, Installation Contracting and Engineering

Review the Phase II report, discuss and negotiate changes as necessary. **NOTE:** AFCESA/CESM will review all Phase II Reports and provide the results to the contracting officer, civil engineer and MAJCOM. The review will only be cursory unless the base (CO or CE) requests a detailed analysis.

Installation Contracting Officer

Congressional reporting of ESPC contracts with cancellation ceilings in excess of \$10,000,000. At the conclusion of final negotiations, the Contracting Officer must submit a memorandum to HQ AFCESA/CESM not later than 45 days prior to contract award in accordance with Attachment 5, and in the format provided in Attachment 6. A coordination sheet, provided as Attachment 7, should accompany the congressional memorandum with appropriate initials/signatures indicating that all appropriate functions have reviewed and coordinated on the Phase II and subsequent task order prior to award.

NOTE: This coordination sheet has been provided as a recommendation and should be modified to meet the base/MAJCOM requirements. It is recommended that the base energy manager be assigned as the point of contact (POC) to ensure signatures are obtained from all applicable parties. The final signature should be the base contracting officer, indicating that all appropriate functions have coordinated on the TO.

HQ AFCESA/CESM

Will coordinate and forward the notification letter to SAF/AQCK to process the congressional announcement.

Installation Contracting Officer

Unless notified to the contrary, the task/delivery order may be awarded after the notification period is complete and the ESCO has provided a revised Phase II report as a result of final negotiations. The Contracting

Officer must include the RCO and AFCESA/CESM on the distribution list to receive a copy of each task/delivery order cover page (with appropriate dollar amounts included), Exhibit A, Exhibit B, Exhibit C, Exhibit K and all subsequent amendments/modifications. Task/Delivery Order awards and numbering will follow the procedures outlined in the DOD FAR Supplement Appendix G for issuing orders against contracts awarded by other activities unless otherwise directed by the RCO.

HQ AFCESA/CESM

Records appropriate data in the ESPC database.

Attachments:

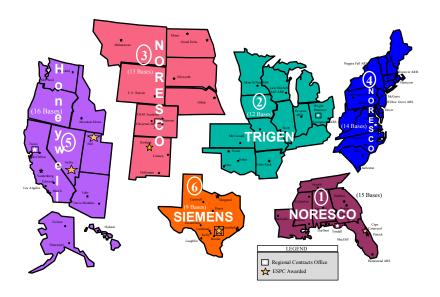
- 1. RESPC Map
- 2. Letter to Request Ordering Authority
- 3. Sample Ordering Authority Letter
- 4. ETL 02-5 Best Practices
- 5. AFFARS 5317.108 Congressional Notification
- 6. Sample Congressional Notification Letter
- 7. Coordination Sheet

AFCESA POCs:

AF Energy Program Manager	Mr. K. Quinn Hart	DSN	523-6361	quinn.hart@tyndall.af.mil
Contract Support:				
	Mr. Gary Hein	DSN	523-6329	gary.hein@tyndall.af.mil
	Mr. Tim Adams	DSN	523-6168	tim.adams@tyndall.af.mil
	Ms. Lynda Sisk	DSN	523-6220	linda.sisk@tyndall.af.mil
	Mr. Michael Cross	DSN	523-6481	michael.cross@tyndall.af.mil
	Mr. Kevin Wahlstrom	DSN	523-6302	kevin.wahlstrom@tyndall.af.mil
	Mr. Bill Autin	DSN	523-6459	bill.autin@tyndall.af.mil
	Ms. Ana Felix	DSN	523-6012	ana.felix@tyndall.af.mil
	Ms. Ebony Payton	DSN	523-6236	ebony.payton@tyndall.af.mil

Atch 1

AIR FORCE REGIONAL ESPC



Atch 2

Sample Letter to Request Ordering Authority

Date

MEMORANDUM FOR: HQ AFCESA/CESM

139 Barnes Drive Suite 1 Tyndall AFB FL 32403-5319

FROM: Base Contracting Officer

Address

City State Zip Code

SUBJECT: Delegation of Ordering Authority for Region X ESPC

1. (Name of Base) AFB, (State), requests delegation of Regional ESPC ordering authority for the contracting officer(s) identified below under the Air Force Region X ESPC.

NAME TITLE DSN # DSN FAX E-Mail Date Trained Method

Primary

Alternate

2. Civil Engineering points of contact for this effort are:

NAME TITLE DSN # DSN FAX E-Mail Date Trained Method

Primary

Alternate

3. Questions can be addressed to (Name) at DSN XXX-XXXX or e-mail XXXXXXXXXXXXXXX.

Signature Title

Sample

MEMORANDUM FOR Requesting Installation Contracting Officer

FROM: Regional Contracting Officer	
SUBJECT: Appointment of Decentralized Ordering Official – Contract #	

- 1. Upon the recommendation of HQ AFCESA/CESM and in accordance with Section H, paragraph H-3 of subject contract, the attached Procedures for Implementing Air Force Regional Energy Savings Performance Contracts (RESPC) and Associated Task Orders, and AFFARS 5316.505-90 you are hereby appointed as a Decentralized Ordering Official for this contract (copy attached at enclosure 1). Your appointment will become effective upon your completing the receipt acknowledgment found at the end of this appointment letter. Your appointment will remain effective, unless sooner revoked, until expiration of the contract (twenty-five years from date of award or until reaching the contract maximum), or until you are reassigned or your employment is terminated. You are accountable to this office for all actions related to this contract. Technical oversight and assistance will be provided by AFCESA/CESM, the Air Force Regional Energy Savings Performance Contracts (RESPC) Program Manager.
- 2. Authority, Limitations and Requirements. Your appointment is subject to the following requirements and limitations:
- (a) You will adhere to the procedures found in enclosure 2. Prior to allowing the contractor to proceed with any Phase II work you shall notify the Regional Contracting Officer (RCO) and AFCESA/CESM of the estimated total amount of the potential task order and request approval to proceed and assignment of a RESPC tracking number.
- (b) You are responsible for ensuring funds are available for current year payments and actions are taken to ensure that out year funding is included in the annual budgeting process.
- (c) Prior to issuing task orders in an amount greater than previously approved by the RCO, you must notify the RCO and AFCESA/CESM of the dollar amount to be cited on the task order. (NOTE: If task order modifications subsequently change the task order amount you must coordinate with the RCO and AFCESA/CESM).
- (d) You may place task orders in accordance with your certificate of appointment as a contracting officer and within the maximum amount of approved contract headroom assigned for a specific task order by the RCO. Task order performance periods shall not extend beyond the contract expiration date.

- (e) You are responsible for task order administration to include:
- (1) Proper distribution of task order documents with the RCO receiving a copy of the task order cover sheet showing the assigned AFCESA RESPC tracking number, dollar amount and performance period.
- (2) Implementing adequate controls to ensure that contractor performance is adequately monitored to fully ensure the safety and protection of Air Force personnel and property.
- (3) Ensuring the procedures for measurement and verification of savings are adequate and followed, including the required annual reconciliation of projected versus actual equipment performance.
- (4) Promptly reporting unsatisfactory contractor performance to the appropriate RCO and AFCESA/CESM.
- (5) You may not make any modification or changes to contract F0XXXX-XX-DXXXX, nor may you include any terms or conditions in any task orders that conflicts with the basic contract. In the event of conflicts between a task order and contract F0XXXX-XX-DXXXX, the contract shall prevail.
- (f) The authority granted in this appointment may not be re-delegated to any other person.
- 3. Standards of Conduct and Contracting Action Reporting Requirements.
 - (a) You shall comply with the standards of conduct prescribed in DoD 5500.7-R.
- (b) You shall furnish the undersigned and the contracting officer such information as may be required for contracting action reporting purposes in the manner and the time specified.
- 4. Termination of Appointment.
- (a) Your appointment may be revoked at any time by the undersigned authority or successor and shall be terminated in writing. Upon reaching the contract maximum of \$ XXX,XXX,XXX (This amount will change depending on Region, i.e., Region 5 is \$250,000,000) the RCO will notify you in writing that no future work may be directed that could result in contract cost.
- (b) Should you be reassigned from your present position or separated from Government service while this appointment is in effect, you shall promptly notify the appointing authority in writing. Your appointment will be revoked if you are reassigned and shall automatically be terminated on the date of your reassignment or separation from Government service, if it is not sooner revoked.
- 5. Acknowledgment of Receipt. This delegation shall become effective upon receipt by the undersigned of your acknowledgment and acceptance of this appointment and the above outlined

conditions. Your signature also serves as certification that you have read and understand the contents of DoD 5500.7-R. You may fax the completed acknowledgment to the undersigned at DSN XXX-XXXX, with copy to HQ AFCESA/CESM, DSN 523-6219. The original copy of this designation should be retained for your file.

JOHN J. DOE Regional Contracting Officer

2 Encl

- 1. Contract F0XXXX-XX-DXXXX
- 2. Procedures for Implementing Air Force Regional Energy Savings Performance Contracts (RESPC) and Associated Task Orders

Pagaint of this appointment and the to	rms of the appointment is acknowledged. I understand, accept and
agree to adhere to the authorities, limi	11
NAME (Print or Type)	SIGNATURE
RANK/GRADE	DATE
TELEPHONE	FAX

Best Practices

Best Practices. The following best business practices are provided as recommendations to help the installation implement an ESPC. These suggestions will help in translating the requirements and applying the lessons learned toward achieving a successful ECM.

- 1. M&V Plan. The M&V plan is the cornerstone of an ESPC, ensuring the installation's ability to confirm that actual energy savings are occurring and verified in a reasonable, cost-effective manner. Using this plan annually guarantees to the base that the equipment installed is performing as predicted. Using a good M&V plan will help mitigate risk to the base, eliminate conflicts when systems fail to meet their expected savings, and ensures that the ESCO remains engaged with the base over the full term of the contract. All M&V plans should use the most current IPMVP.
- **1.1.** Baseline Development. An energy baseline is a prediction of the amount of energy that would have been used if there had been no energy conservation equipment installed.
- **1.1.1.** It is recommended that actual metering and data collection be performed by the ESCO but verified by the base to ensure the baseline reflects realistic energy consumption upon which the savings calculations will be based. Data collection requirements vary by ECP but a minimum of three months' data is recommended.
- **1.1.2.** All assumptions made in the Phase I report should be validated in Phase II by the ESCO. Validation includes all pertinent data and formulas used to compute the energy savings and be documented so the base energy manager can easily explain these savings now or in the future.
- **1.1.3.** It is recommended that baseline development and data collection begin immediately after the initial kickoff meeting. The longer the data collection period, the lower the risk to the base and ESCO (lower risks result in lower overall costs).
- **1.1.4.** Review of the baseline by an independent party is recommended. The MAJCOM/base will pay the cost of these reviews.

1.2. Performance Tests.

- **1.2.1.** A performance test is a process for achieving, verifying, and documenting the performance of equipment installed or modified as part of an ECP. The process begins in Phase II with the development and approval of a performance test plan and implemented after the TO award. Implementation is accomplished during construction to certify that all equipment is functioning and operating properly and the results approved before conducting the energy savings verification tests.
- **1.2.2.** The performance test plan developed as part of Phase II is prepared for each ECP which describes all aspects of the test process, including schedules, responsibilities, documentation requirements, and functional performance test requirements. The functional performance tests should describe at what conditions or loads the tests are to be performed, location of test sensors, frequency of

measurements, type of test equipment, test methods, and the acceptable range of results. The level of detail depends on the complexity of the ECP.

1.2.3. After the performance test is performed, a final report should be submitted for approval in writing to the base contracting officer and base energy manager. The final report is submitted after all functional performance tests are completed. It is recommended that it include the executive summary, ECP description, and the performance plan, including all test results.

1.3. Energy Savings Validation.

- **1.3.1.** It is recommended that a formal set of test procedures with the acceptable range of results be developed to validate energy savings. These energy savings validation test procedures should be submitted by the ESCO at Phase II and approved before awarding the TO. The tests should describe at what conditions or loads the tests are to be performed, location of test sensors, frequency of measurements, type of test equipment, test methods, and the acceptable range of results. The test procedures should verify all energy savings that are guaranteed under the ECP/ECM.
- **1.3.2.** It is recommended that after approving the performance test results for each ECP, the ESCO perform the approved energy savings test procedures to validate the energy savings for each ECP.
- **1.3.3.** Once the validated energy savings have been approved for all ECPs, payment will begin the first full month after acceptance of the ECM.
- **1.4.** Annual Reconciliation Plan (Audit of Savings).
- **1.4.1.** Each ECP in the TO should have a detailed annual (at a minimum) reconciliation plan approved before the TO award. The plan should describe a formal set of test procedures, acceptable range of results, schedule of how reconciliation payments will be assessed if savings fall below the guarantee, and a certification by the ESCO that all O&M requirements and conditions have been met for each ECP in the TO.
- **1.4.2.** The test procedures should be similar to those developed to validate energy savings. The purpose is to test, validate, and document the energy savings.
- **1.4.3.** The contracting officer must approve the annual reconciliation of savings after coordination by the base energy manager.
- **1.4.4.** It is recommended that an independent audit of the ECP's savings be performed every five years, and a report sent to the base contracting officer, base energy manager, and MAJCOM energy manager. The MAJCOM/base will pay the cost of these reviews.

2. Maintenance Related to TO.

2.1. All maintenance is an ESCO responsibility and should be performed by the ESCO; however, in some cases the installation may have the capability to perform such maintenance. If maintenance is performed by the installation, the responsibility remains with the ESCO. Having the ESCO perform the

maintenance eliminates the risk to the installation that a reduction of energy savings is the result of improper routine maintenance by the installation.

- 2.2. If the base agrees to perform the maintenance, it should carefully consider the consequences should it become unable to perform in accordance with the maintenance schedule. Since the ESCO is ultimately responsible, they will determine if the government is meeting TO requirements. If the base fails to perform proper maintenance, the ESCO will take over the maintenance and charge the base for performance. This will require modifying the TO to capture savings that were not applied, reworking the TO's financial provisions, and possibly extending the TO's term length. When the base assumes maintenance, the ESCO must provide a detailed maintenance schedule reflecting by whom, when, and how often the maintenance is to be performed as detailed in the Phase II report. Since all costs must be accounted for, the estimated cost of the ESCO performing the maintenance should be included in the proposal and reflected in the cost analysis. This will avoid any conflict/violation of the Anti-Deficiency Act in the event the ESCO must assume performing the maintenance by ensuring these costs are included in the overall cost of the ECM.
- **2.3.** If the installation chooses to continue to have the building occupant replace fluorescent tubes, the ESCO remains responsible for all parts and material. It is recommended that the ESCO provide replacement tubes directly to each building or to a central location to be disbursed to the building managers to avoid incorrect tube replacement by the occupant.
- **3.** Pricing of TO Work.
- **3.1.** The installation has the option to request from the ESCO any degree of detail needed to determine a reasonable price.
- **3.2.** It is recommended that the estimates for each ECP identify all major costs (e.g., equipment, labor, design, maintenance, repair, parts, overhead and profit [OH&P], travel, M&V).
- **3.3.** Contingencies should be clearly identified and negotiated for each ECP in the Phase II reports.
- **3.4.** Ancillary savings are those that are not directly attributable to energy savings, such as manpower reduction or elimination of contract-operated functions. To capture these savings, the following approach is recommended:
- **3.4.1.** Eliminating Government Civilian Positions. Elimination of government civilian positions is a lengthy process and requires close coordination of all appropriate functions. This process can take up to two years and therefore the decision to proceed needs to be made very early in the ESPC process.
- **3.4.1.1.** Recommend obtaining XP (Plans and Programs) and DP (Personnel) approval for all manpower actions (coordinated through the MAJCOM and Air Staff).
- **3.4.1.2.** Position numbers from eliminated positions should be identified and the amount of funding for reprogramming agreed upon.

- **3.4.1.3.** Government civilian positions must be removed from the books before related savings can be added to the ESPC proposal.
- **3.4.2.** Reducing Contract-operated Functions. Since only the final negotiated savings can be applied to the ESPC contract, it is recommended that all negotiated cost reductions due to the reduction or elimination of contract-operated functions be completed before those savings are accepted in the proposed TO.
- **4.** Equipment Ownership. It is recommended that the ESCO retain ownership of all installed equipment for the term of the contract.
- **5.** Infrastructure Privatization. It is recommended that any utility system or family housing being considered for privatization not be included in any ESPC efforts. Any utility system is defined as infrastructure outside the 1.5-meter (5-foot) line of the using facility, and includes production and distribution assets.

Atch 5

AFFARS Part 5317.108 Congressional Notification.

- (c) Congressional reporting of energy savings performance contracts (ESPC) with cancellation ceilings.
 - (1) Each ESPC contract/task order that contains a cancellation ceiling in excess of \$10,000,000 must give a 30-day advance written notice of the proposed contract and cancellation ceiling to the appropriate Authorizing and Appropriating Committees of Congress. The contracting officer must provide the following information not later than 45 days prior to contract award to HQ AFCESA/CESM. HQ AFCESA must coordinate and forward the notification letter to SAF/AQCK to process the congressional announcement. Congressional notifications do not contain upward flexibility; therefore, installations must ensure negotiations are finalized prior to submission of such notification.
 - (i) Project Title and a brief synopsis of the type of work involved;
 - (ii) Statement addressing requirements of 42 U.S.C. 8287(a)(2)(D);
 - (iii) Installation where work is to be performed;
 - (iv) Anticipated award date;
 - (v) Contract period of performance;
 - (vi) Cancellation ceiling maximum; and
 - (vii) Name/Telephone Number/E-mail address of contracting officer or other responsible individual that can answer questions about the ESPC.
 - (2) Unless notified to the contrary, the contract may be awarded subject to other required approvals and notifications, after close of the applicable waiting period described in paragraph (1) above.

MEMORANDUM FOR: SAF/AQC0

1060 Air Force Pentagon Washington DC 20330-1060 ATTN: Maj. Mimi Murphy

FROM: XYZth CONTRACTING SQUADRON 123 Purchasing and Procurement Street Tyndall AFB FL 32403-5319

SUBJECT: Congressional Notification of Energy Savings Performance Contract (ESPC)Task Order Award

- 1. In accordance with 42 United States Code 8287, notification is given that BASE NAME AFB intends to issue a task order under the multiyear Energy Savings Program Contract No. **F0XXXX-XX-DXXXX** with a cancellation ceiling in excess of \$10,000,000.
- 2. The following information is provided in accordance with SAF/AQCO memorandum dated 3 Nov 97 and AFFARS Part 5317.108:
 - a. Project Title and brief synopsis: Example: Miscellaneous lighting, Chiller, Variable Frequency Drives and Water Conserving retrofits in various buildings on (Name of Base).
 - b. Installation: (Name of Base, State) Example: Tyndall AFB, FL
 - c. Anticipated Award Date: (45 days after date this notification is sent to SAF/AQCO)
 - d. Task order period of performance: (Number of Years)
 - e. Project cancellation Ceiling Maximum: \$0000 (This is the final negotiated amount reflected in Exhibit K.)
 - f. Points of contact:

Contracting: CO Name Civil Engineers: Name

Phone: DSN # Phone: DSN #

E-mail: E-mail:

3. If you have any questions, please contact the undersigned at DSN XXX-XXXX.

Name Contracting Officer

	EXAI	MPLE COORDII	NOITAN	SHEE	Т
Title of Project:					
Location:					
POC:					
Suspense Date:					
ТО	Action	Signature (Surname),	Grade,	Date	Suspense Date
BCE					
Funds Mgr	COORD				
Energy Mgr	COORD				
Design Chief	COORD				
Environ Mgr	COORD				
Ops Chief	COORD				
Planner	COORD				
MFH	COORD				
Real Estate	COORD				
BASE					
	COORD				
Comptroller	1				
Legal	COORD				
MAJCOM CE					
CEO/CEC	COORD				
Funds Mgr	COORD				
Energy Mgr	COORD				
Base Contracting) Officer:	1			
_		ons: Send copy of comple der to AFCESA/CESM	eted coordina	ation sheet t	to AFCESA/CES